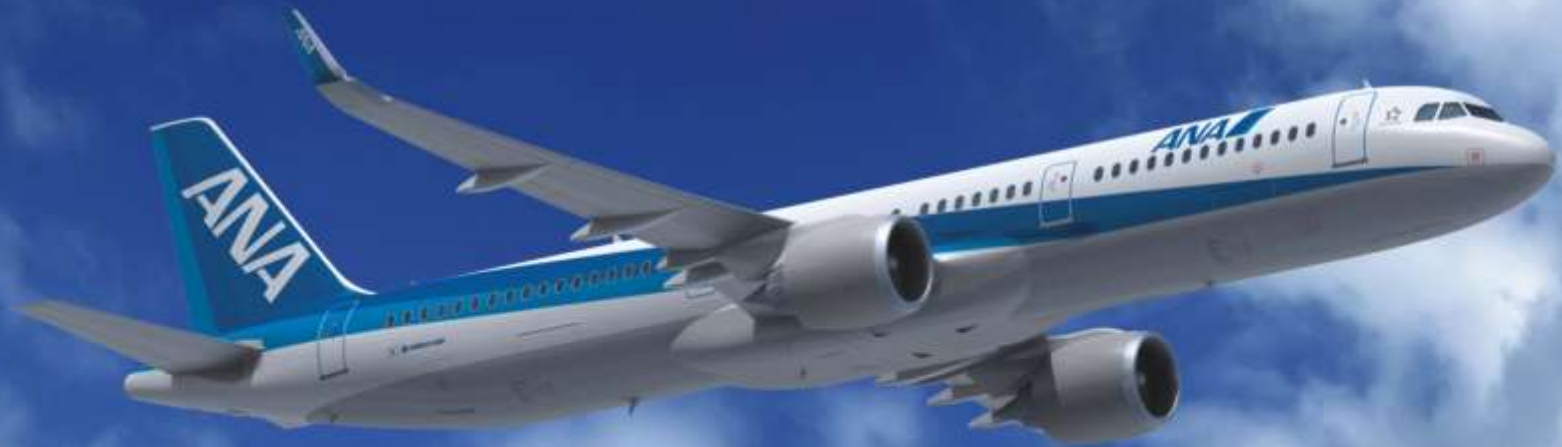


Improving the Investment environment in the EU and Japan

Theme 3, 18th Annual Meeting
EU-Japan Business Round Table



Yoji Ohashi, ANA HOLDINGS INC.

MROJapan



ANA
ANA HOLDINGS INC.



MITSUBISHI
HEAVY INDUSTRIES, LTD.



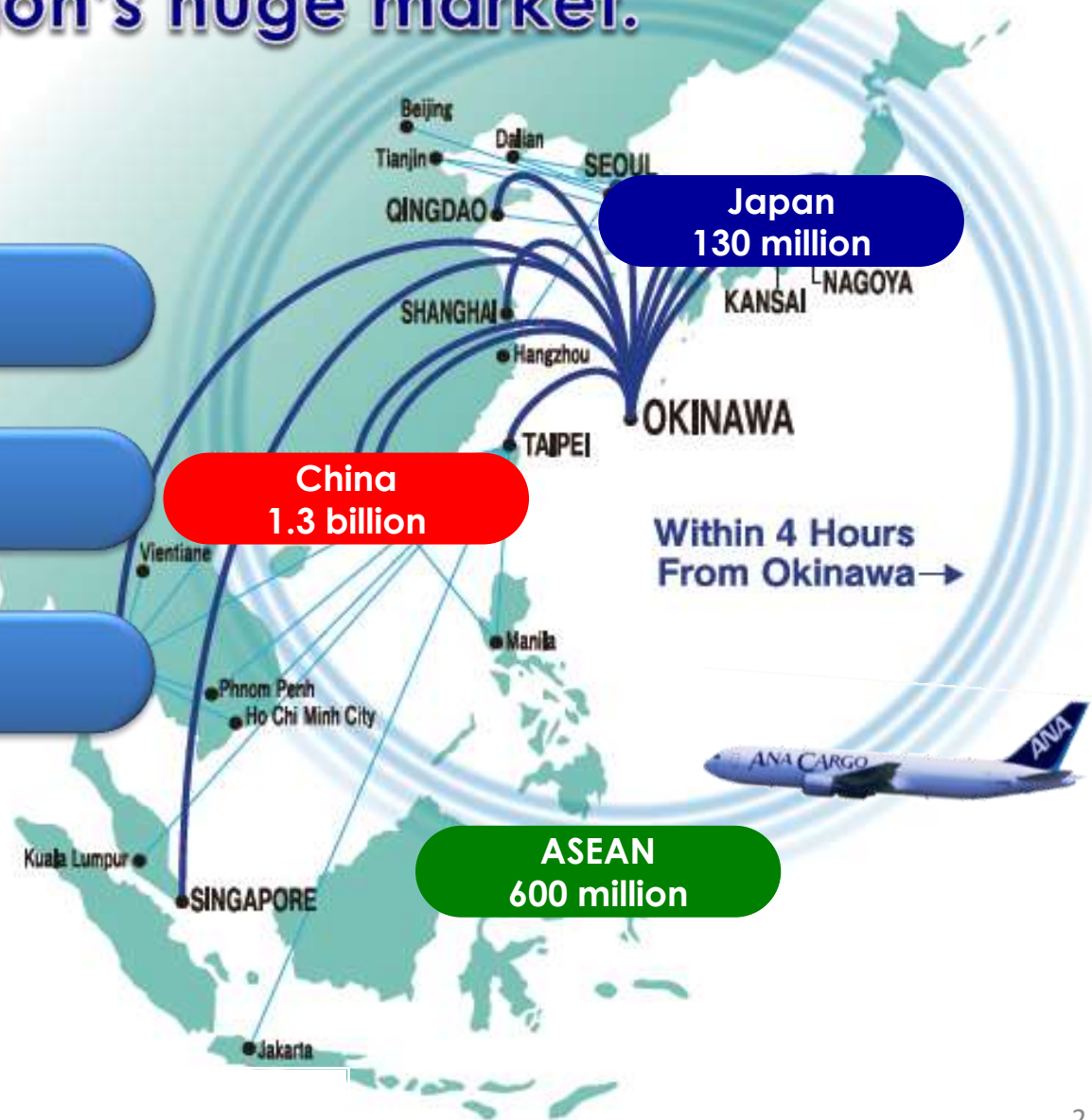
Hanger conceptual drawing

Okinawa has been located in the center of 2 billion population's huge market.

1. Location Advantage.

2. 24 hours operation airport.

3. Domestic and international connectability.

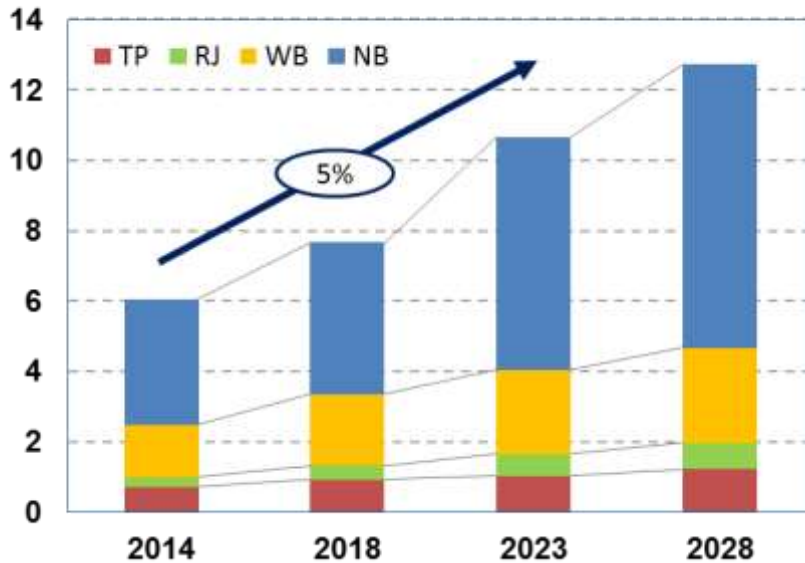


Asia-Pacific fleet evolution, MRO man-hour supply & demand

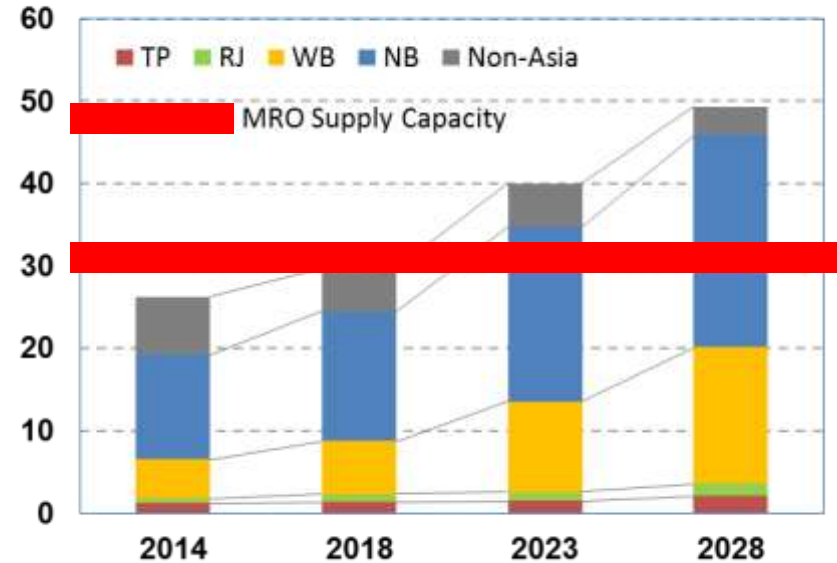
Fleet evolution

MRO man-hour supply & demand

Thousands of aircraft



Manhours (Mil)



TP: TurboProp
 RJ: Rejional Jet
 WB: Wide Body
 NB: Narrow Body

Source: Seabury analysis.



ANA
Launch Customer of MRJ

ANA-Airbus long-term relationship for more than 20 years



First A320 in 1991 and have been operating to this day

Re-ordered A320neo family, be the first airline in Japan of the new generation aircraft

ANA

 **AIRBUS**

A380



Copy right@AIRBUS

ANA

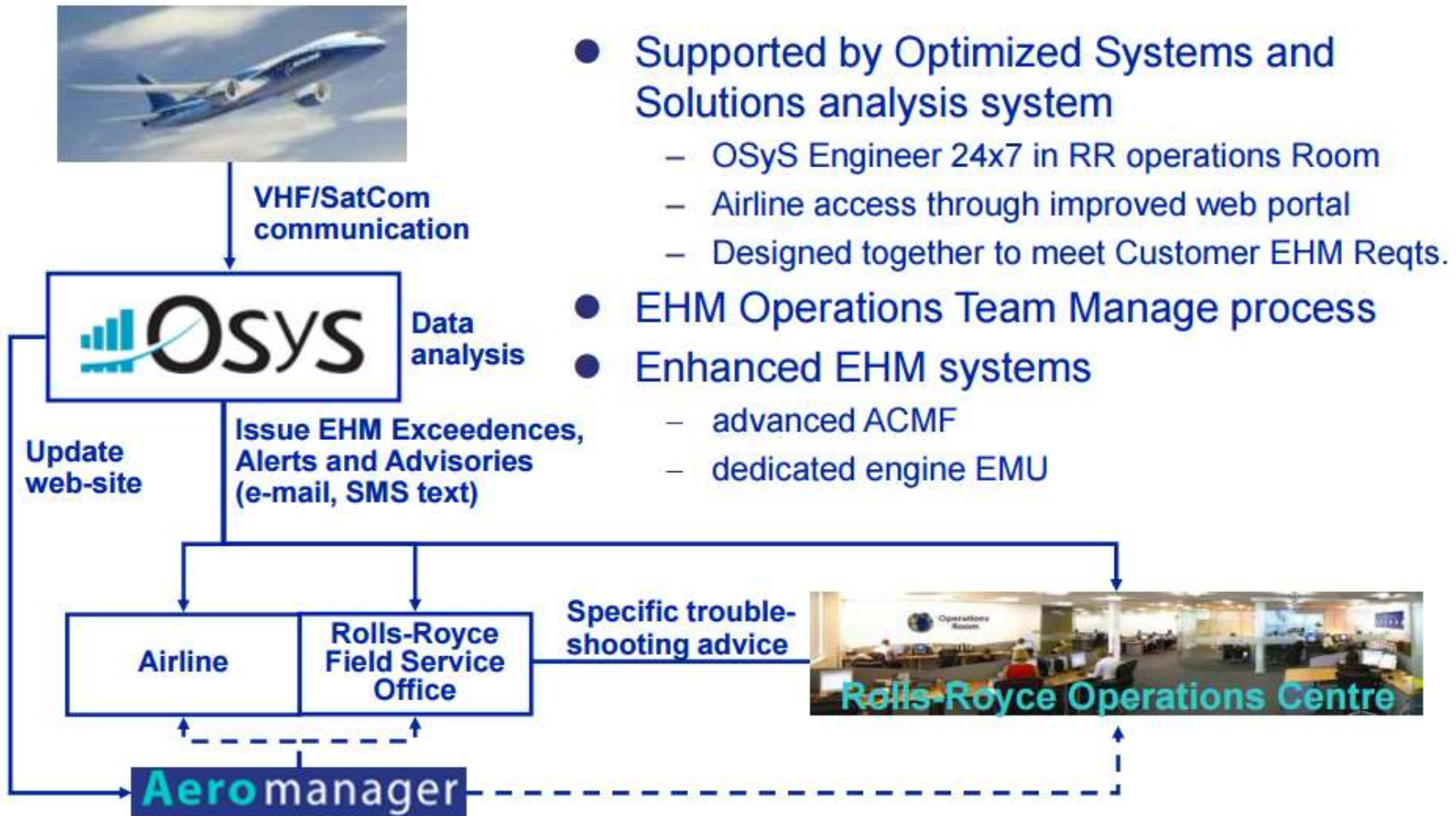


Rolls-Royce



Trent 1000 EHM system architecture

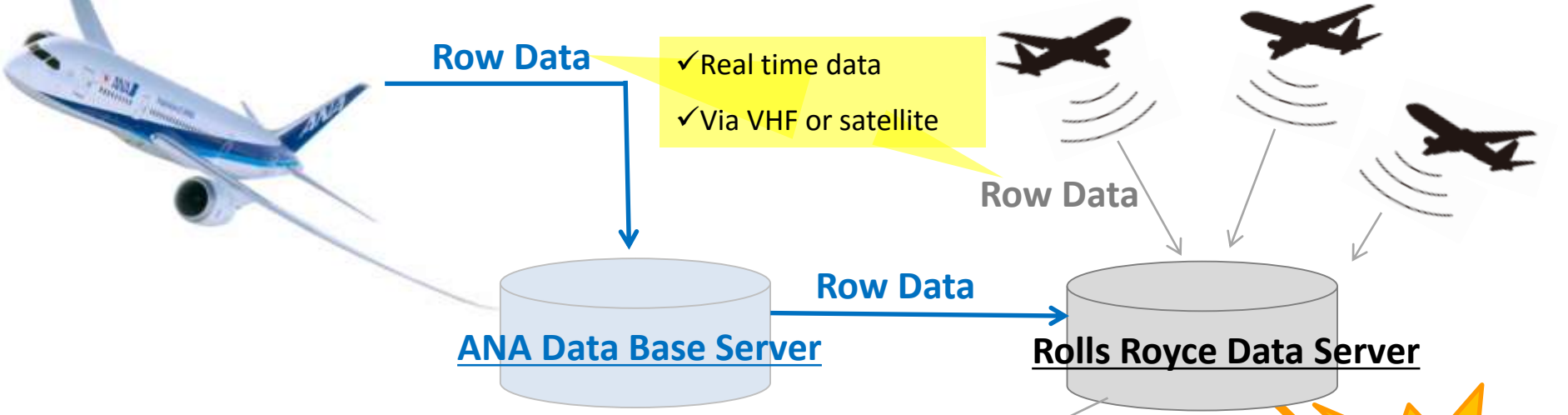
Services



Trent 1000 EHM Flow Chart



Rolls-Royce



Analysis Example

FLIGHT	MODEL	ENGINE	STATUS	REMARKS	COMP
ANA44	787-9	TRISTAR	OPER	13000	ANA
ANA44	787-9	TRISTAR	OPER	13000	ANA

Report

Data

Analysis Team

24Hr/365 days support

Call and SMS in urgent case

Thank you very much!



Inspiration of JAPAN

A STAR ALLIANCE MEMBER

